



China Merchants Bank Co., Ltd. 2009 Results Announcement

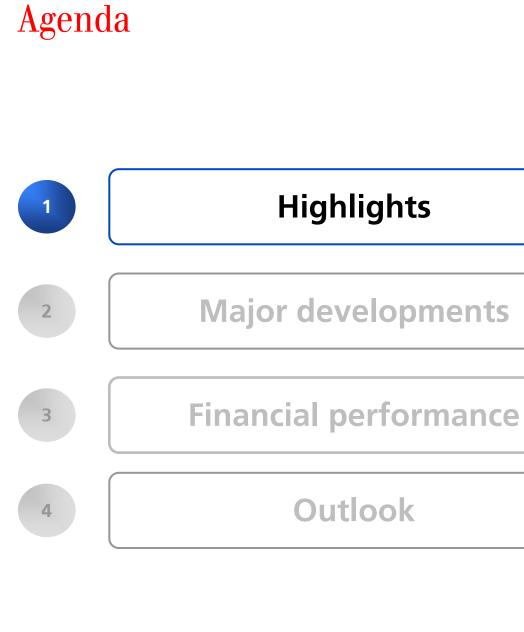


Forward-Looking Statement Disclaimer

This presentation and subsequent discussions may contain forwardlooking statements that involve risks and uncertainties. These statements are generally indicated by the use of forward-looking terminology such as believe, expect, anticipate, estimate, plan, project, target, may, will or may be expressed to be results of actions that may or are expected to occur in the future. You should not place undue reliance on these forward-looking statements, which reflect our belief only as of the date of this presentation. These forward-looking statements are based on our own information and on information from other sources we believe to be reliable. They relate to future events or our future financial, business or other performance and are subject to a number of uncertainties that may cause our actual results to differ materially.









Operating results outperformed expectation

Solid scale expansion 1,973_{2,017} ^{2,068} 1,152 1,1701,186 1,447^{1,541} ^{1,583},608 1,447^{1,541} ^{1,583},608 1,009 Total assets Total loans Total deposits as of Q1 2009 as of 1H 2009 as of Q3 2009 as of YE 2009

2.24

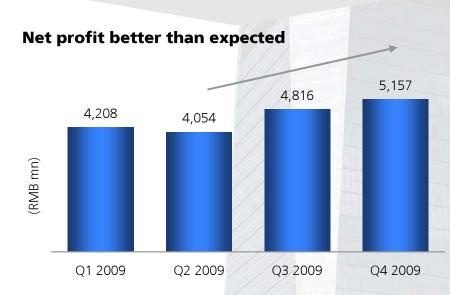
Q2 2009

2.21

Q3 2009

Significant progress achieved by strategic transformation

- Improved assets and liabilities structure
- Increased proportion of strategically-focused business areas such as retail banking, SME corporate loans and fee-based income
- Optimized customers composition



Note:

1 Except 1Q NIM is calculated for the Bank, all data on this page is based on consolidated Group financials

2.23

Q4 2009

▲ 招 商 銀 行

NIM picked up¹

2.47

Overall enhancement in operation and management

Strengthening of assets and liabilities, capital, financial cost and risk management to achieve overall enhancement in operation and management

Assets and liabilities management	 Proactive ALM in four areas including strengthening asset management, exploring new markets, improving credit approval process and loan management Steady and relatively fast assets and liabilities growth while ensuring capital adequacy ratio to meet regulatory requirements
Capital management	 Improved the capital management and resource allocation system centered around economic capital Established an emergency handling mechanism for capital adequacy ratio and expanded channels for capital replenishment Completed the A+H rights issue and replenished capital in a timely manner, well positioned ahead of peers in recapitalization and captured the first-mover advantage to lay a solid foundation for future development
Financial cost management	 Effectively controlled funding cost, strived to reduce the proportion of high-cost liabilities and develop low-cost liabilities alternatives Continuously strengthened financial cost management
Risk management	 Formulated and improved credit policy for 25 key industries and government financing platform Carried out risk investigation and specific case investigation Actively prepared full implementation of Basel II

4

招商銀行

Seized the opportunity to successfully complete A+H Rights Issue

The first Chinese bank to have successfully completed right issues. The largest rights issue in A-share market and the largest equity refinancing in the A share market since 2008.

Rights Issue Offering Ratio	◆ 1.3 Rights Shares for every 10 existing Shares held by all Shareholders
Subscription rate	 A-shares: Rights issue completed on March 12 with a subscription rate of 98.6%, the highest subscription rate among all 21 completed rights issues since 2008 H-shares: Rights issue completed on March 31 with an overall subscription rate of 426.2%, the highest overall subscription rate among the 9 completed international rights issue in the Asian financial services sector since 2000
Impact on capital	 The gross proceeds, approximately RMB 21.75 billion, are expected to enhance the Group's total capital adequacy ratio and core capital adequacy ratio by almost 2 percentage points, respectively, laying a solid foundation for future business expansion 1.86% 1.86%



Continued to receive high brand recognition



Financial Times

Bank with highest price-tobook ratio, and highest growth in brand value in the world, and nominated a world-class brand in China



Forbes

No. 24 among the "Global 600 Most **Prestigious Enterprises**"



Euromoney

Best Private Bank in China



DRINT © ONLINE © MOBILE





The Wall Street Journal Asia

No. 1 among "Most **Esteemed Enterprises in** China"

The Asian Banker

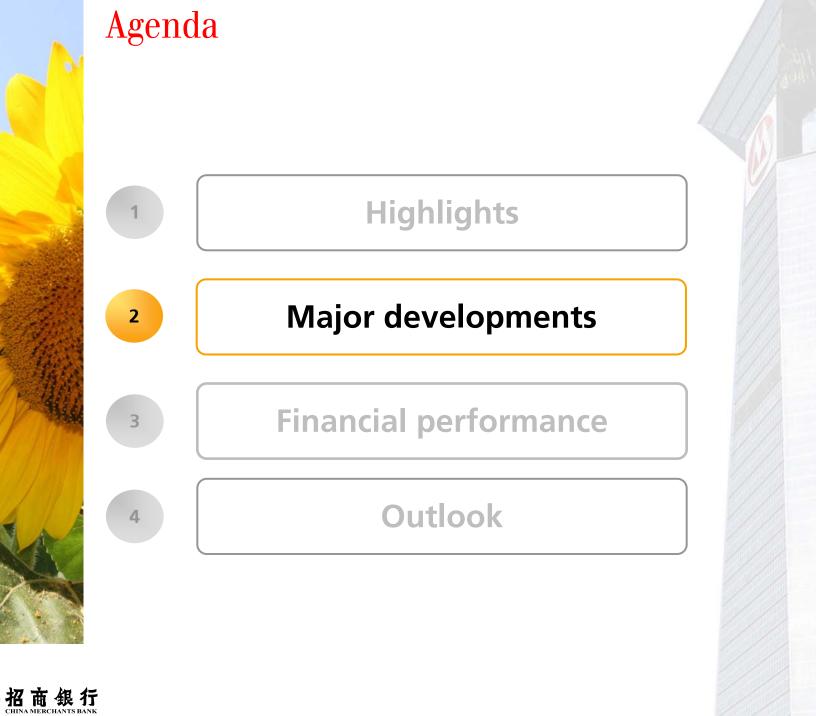
Best Retail Bank in China

Asia Risk

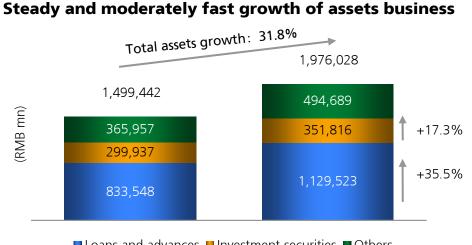
2009 Best Risk Managing **Bank (China Region)** Award





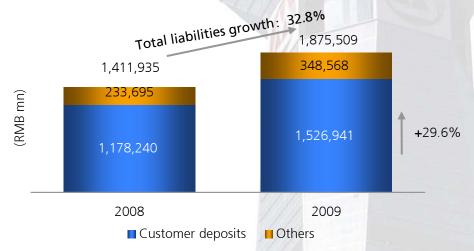


Strengthened marketing effort, business developed steadily, and customer base further expanded

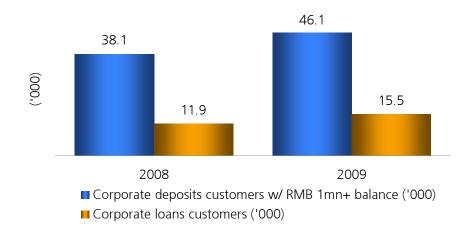


■ Loans and advances ■ Investment securities ■ Others

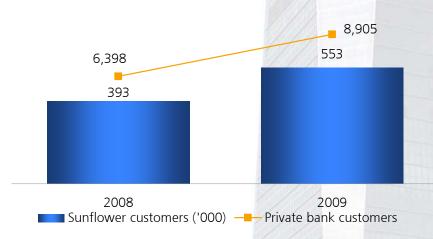
Continuously growing and stable funding source



Corporate customer base increased



High-end retail customer base continued to expand



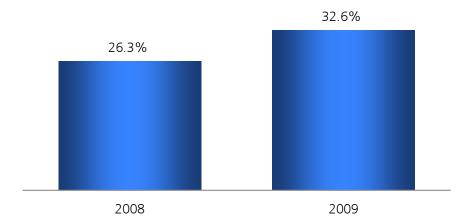
Note: Bank data



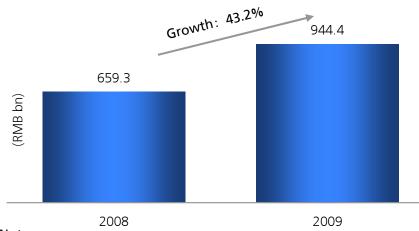
Further deepened strategic transformation and achieved structural optimization

Proportion of retail business continued to grow

Proportion of retail loans



Sunflower AuM



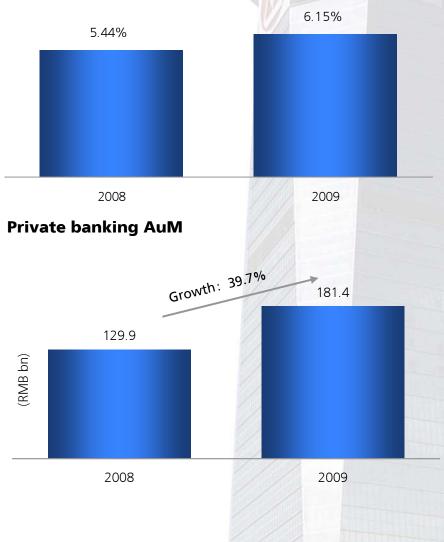
Note:

1 Representing the consumer loans, PBOC statistics

2 Bank data



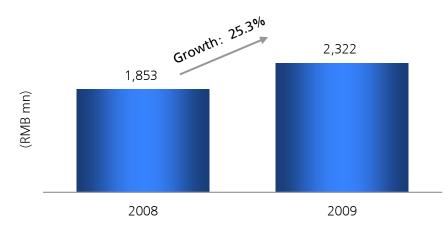


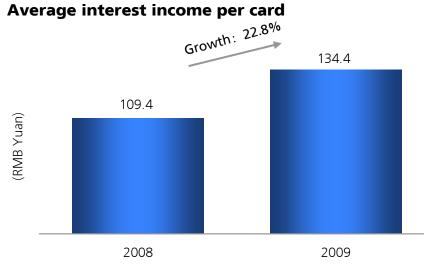


Further deepened strategic transformation and achieved structural optimization (continued)

Optimization of credit card business has made progress, enhancing the value per card

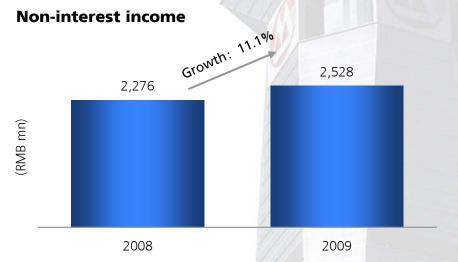
Interest income



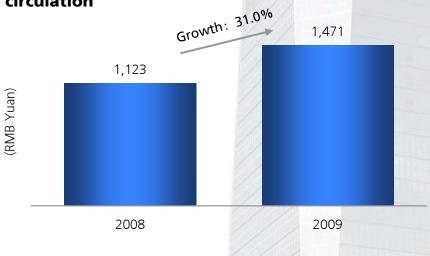


Note: Bank data





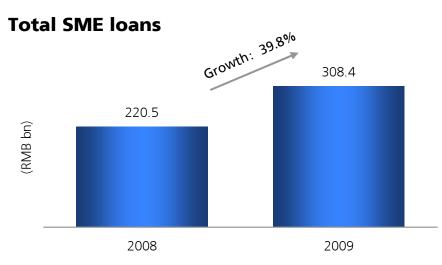
Average monthly transaction volume per card in circulation



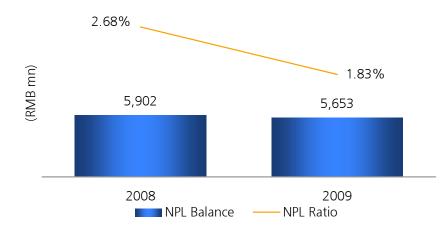
10

Further deepened strategic transformation and achieved structural optimization (continued)

SME business grew rapidly



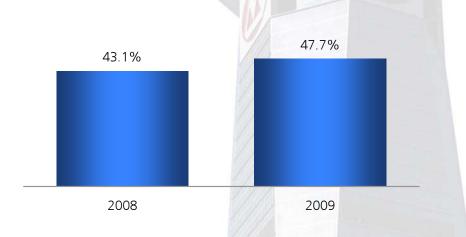
SME NPL



Note: National classification standard for SME, Bank data



SME loan as a % of domestic corporate loans



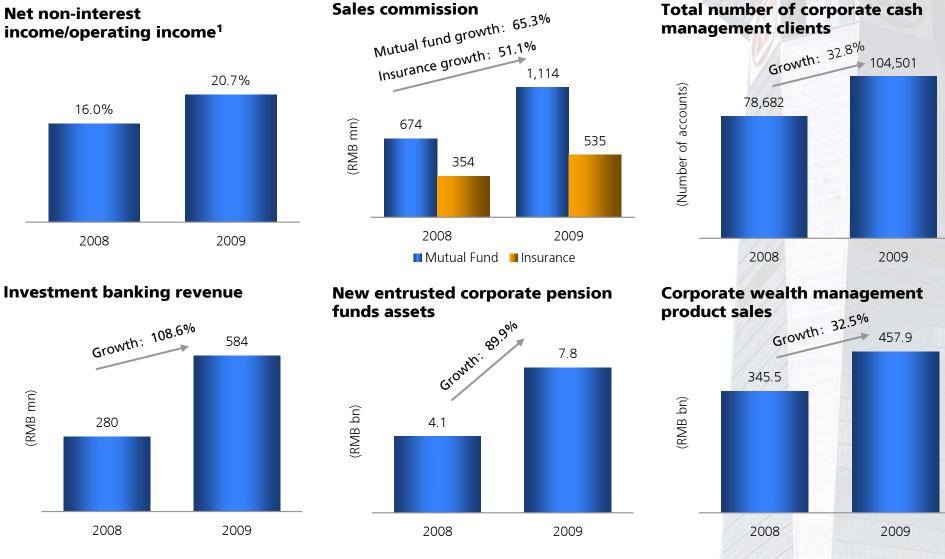
Vigorously promote SME strategic initiatives



- First, continue to implement organizational construction and reform for SME business, established SME banking departments in seven branches in 2009, and complete construction of 20 offsite sub-centers of small business finance centers
- Second, actively carried on product innovation and exerted more efforts on product management
- Third, improved pricing ability for SME loans
- Fourth, strengthened risk management for SME loans

Further deepened strategic transformation and achieved structural optimization (continued)

Proportion of non-interest income continued to climb with highlights in new fee and commission income products



12





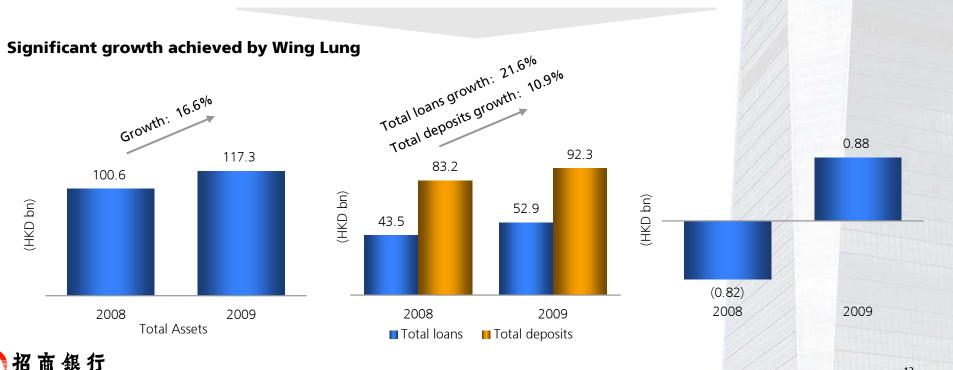
2

Adjusted for gain from investment in associates

Bank data

Integration of Wing Lung Bank better than expected, began to deliver synergy

- Together with HQ, arranged syndicated loans for a number of large-scale local conglomerate clients in Hong Kong
- Provided express remittance service. Jointly introduced innovative services such as RMB settlement for cross-border trade, investment immigration, RMB NDF, and cross-region account opening service
- Growing mutual referral of clearing business, documentation business, foreign exchange trading, inter-banking lending, retail customers and preferred marchants
- Granted status as approved IPO sub-receiving bank
- Completed new logo replacement, opened three new outlets during the year
- Launched "Sunflower" financial services in Hong Kong





Agenda

Highlights

Major developments

3

2

Financial performance

Outlook



Summary income statement

	Group			Bank ²		
(RMB mn except for EPS)	2009	2008	% growth	2009	2008	% growth
Net interest income	40,364	46,885	(13.9%)	39,045	46,570	(16.2%)
Net fee and commissions income	7,993	7,744	3.2%	7,609	7,645	(0.5%)
Non-interest income (adjusted ¹)	11,553	8,770	31.7%	10,217	8,875	15.1%
Operating income (adjusted ¹)	51,917	55,655	(6.7%)	49,262	55,445	(11.2%)
Operating expense	(26,207)	(23,636)	10.9%	(24,797)	(23,145)	7.1%
Pre-provision operating profit	25,355	31,913	(20.5%)	24,465	32,300	(24.3%)
Provisions	(2,971)	(5,154)	(42.4%)	(2,826)	(5,973)	(52.7%)
Profit before tax	22,384	26,759	(16.3%)	21,639	26,327	(17.8%)
Income tax	(4,149)	(5,813)	(28.6%)	(3,988)	(5,915)	(32.6%)
Net profit attributable to shareholders	18,235	21,077	(13.5%)	17,651	20,412	(13.5%)
EPS	0.95	1.10	(13.6%)	0.92	1.39	(33.5%)

Note:

1 Adjusted for gain from investment in associates

2 Except Bank income statement data which is based on PRC GAAP, all financial data in "summary income statement", "summary balance sheet" and "key ratios" is based on IFRS



Summary balance sheet

		Group			Bank		
(RMB mn)	2009	2008	% growth	2009	2008	% growth	
Gross loans	1,185,822	874,362	35.6%	1,129,523	833,548	35.5%	
Allowances for loan impairment loss	(24,005)	(21,608)	11.1%	(23,707)	(21,442)	10.6%	
Investments securities	377,072	310,446	21.5%	352,258	300,339	17.3%	
Placement with other banks	270,125	186,466	44.9%	246,453	151,040	63.2%	
Total assets	2,067,941	1,571,797	31.6%	1,975,917	1,499,372	31.8%	
Interbank deposits	265,119	165,916	59.8%	255,689	165,020	54.9%	
Customer deposits	1,608,146	1,250,648	28.6%	1,526,941	1,178,240	29.6%	
Total liabilities	1,975,158	1,492,016	32.4%	1,875,509	1,411,935	32.8%	
Total equity	92,783	79,515	16.7%	100,408	87,437	14.8%	



Key ratios

	Group			Bank		
Key ratios	2009	2008	Change (percentage points	2009	2008	Change (percentage points
Return on average equities	21.2%	28.6%	(7.41)	18.8%	26.3%	(7.49)
Return on average assets	1.00%	1.46%	(0.46)	1.02%	1.45%	(0.44)
Net interest margin Net fee income as % of	2.23%	3.42%	(1.19)	2.28%	3.44%	(1.16)
operating income (adjusted ¹)	15.4%	13.9%	1.48	15.4%	13.8%	1.66
Non-interest income ratio (adjusted ¹)	22.3%	15.8%	6.50	20.7%	16.0%	4.73
Cost to income ratio (excluding business tax)	44.5%	36.5%	7.90	44.0%	35.8%	8.22
Credit cost	0.30%	0.48%	(0.18)	0.30%	0.49%	(0.19)
Non performing loan ratio	0.82%	1.11%	(0.29)	0.83%	1.14%	(0.31)
Special mentioned loan ratio	1.19%	1.64%	(0.45)	1.21%	1.65%	(0.44)
Coverage ratio	246.7%	223.3%	23.4	253.3%	225.7%	27.6
Loan to deposit ratio	73.7%	69.9%	3.83	74.0%	70.7%	3.23
Core capital adequacy ratio	6.63%	6.56%	0.07	7.36%	7.15%	0.21
Capital adequacy ratio	10.45%	11.34%	(0.89)	10.05%	10.49%	(0.44)
Effective tax rate	18.5%	21.7%	(3.19)	18.4%	22.5%	(4.04)

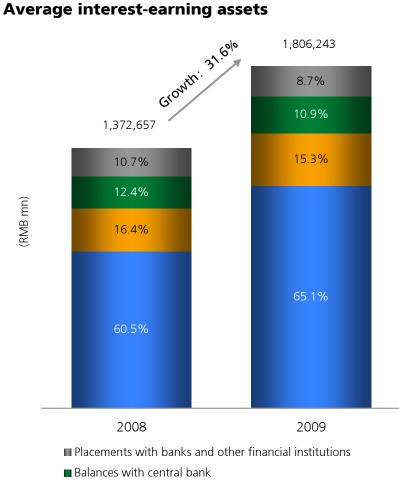
Note:

1 Adjusted for gain from investment in associates



Assets yields

Interest-bearing assets enjoyed steady growth, while yields on interest-earning assets declined, due to central bank's rate cuts

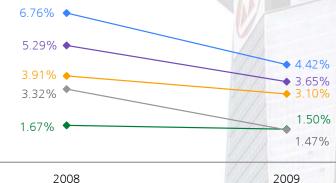


- Investment securities
- Loans and advances

Note: Based on consolidated Group financials, unless otherwise stated

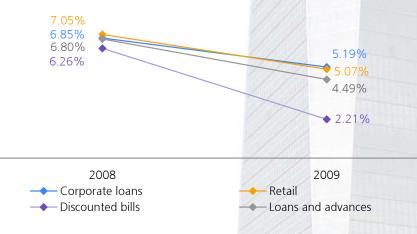






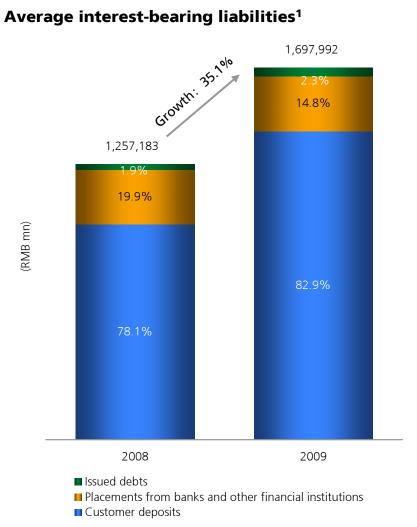


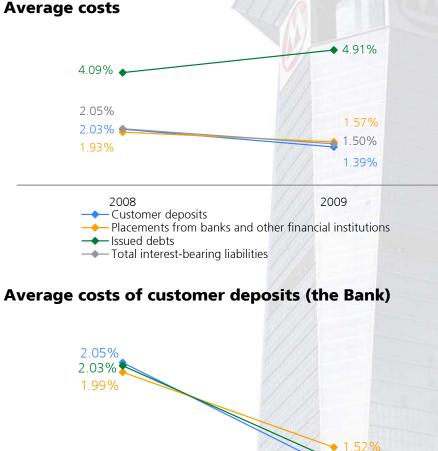
Average yields on loans and advances (Bank)



Funding cost

Actively managed liabilities to better control funding cost





Average costs



Note: Based on consolidated Group financials, unless otherwise stated Issued debts include certificates of deposit, convertible bonds, financial bonds and subordinated debts

2008

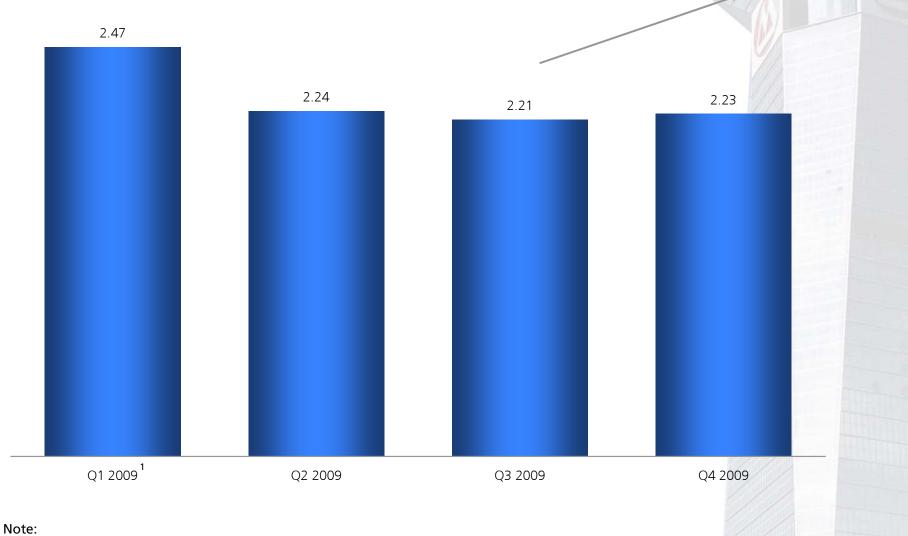
---- Corporate deposits

.44%

.39%

---- Total Deposits

NIM bottomed out and picked up



1 Except 1Q figure is for the Bank, all other figures are for the Group

Man a 銀行

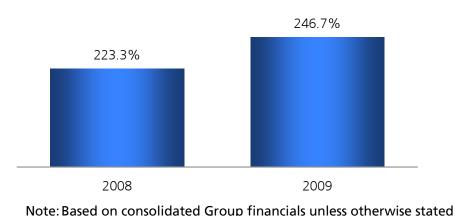
Credit cost decreased, and asset quality further improved

Credit cost and NPL ratio continued to decline, while NPL coverage continued to increase

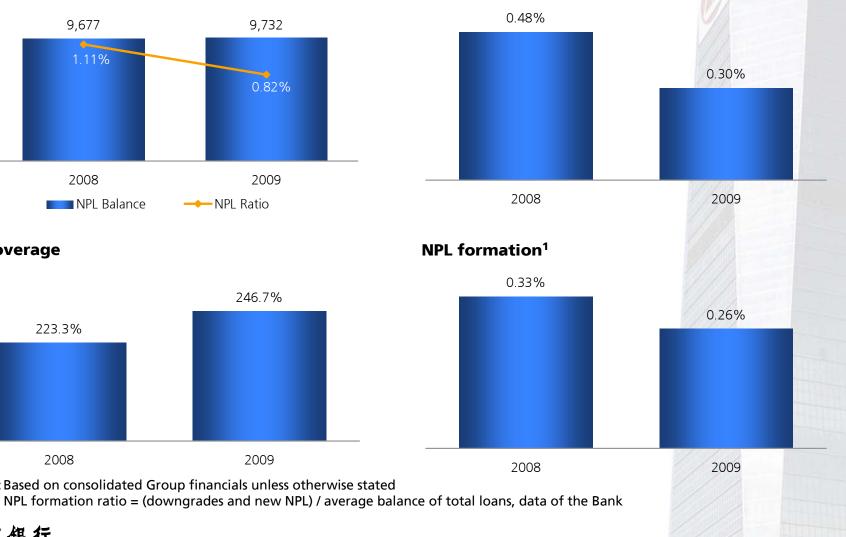
9,677 9,732 1.11% (RMB mn) 0.82% 2008 2009 NPL Balance

NPL coverage

NPL balance and ratio



Credit cost



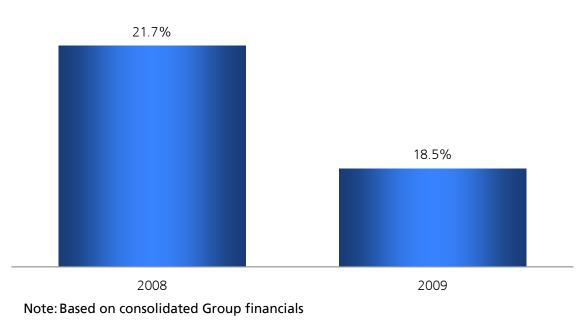


Effective tax rate

Took tax planning initiative to achieve lower effective tax rate

- Benefited from the changes in the "PRC Settlement and Payment of Enterprise Income Tax"
- Increase the proportion of tax-free income such as interest from investment in treasury bonds

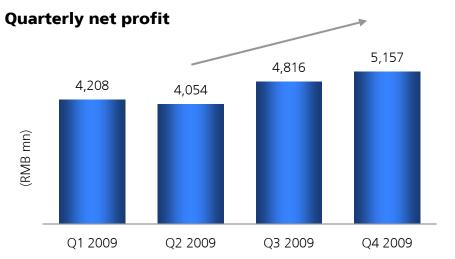
Effective Tax Rate





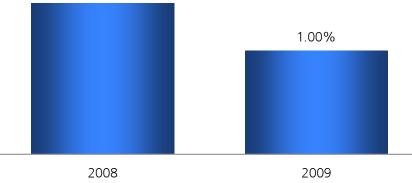
Profitability

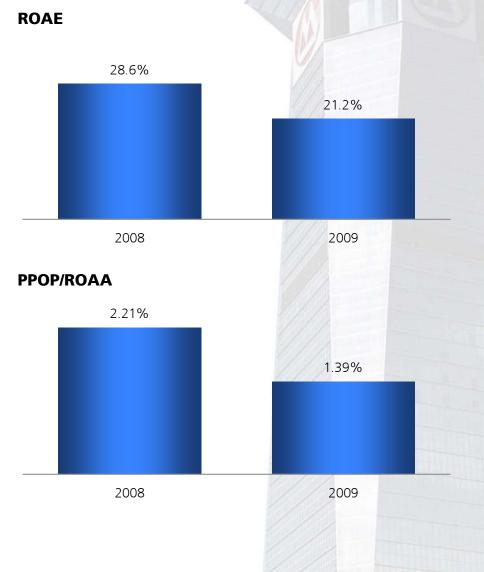
Despite decline in earnings, improvement realized on a quarter by quarter basis in 2H, and full year performance better than expected for the full year



ROAA

1.46%





Note: Based on consolidated Group financials

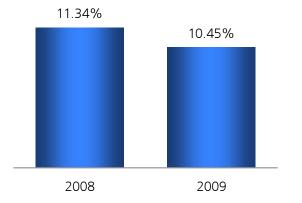


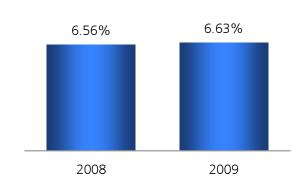
Capital adequacy ratios

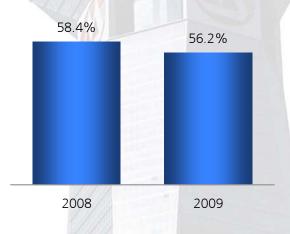
Group capital adequacy ratio



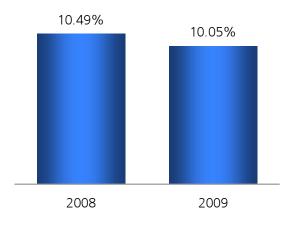
Group RWA as % of total assets



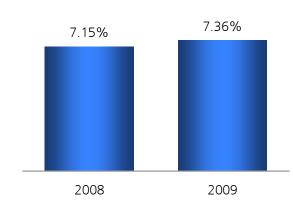




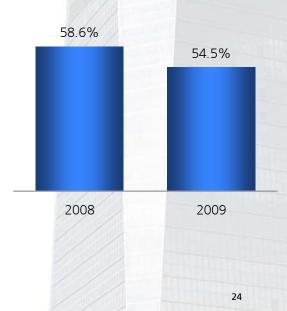
Bank capital adequacy ratio



Bank core capital adequacy ratio



Bank RWA as % of total assets







Agenda

Highlights

Major developments

Financial performance

4

3

2

Outlook



2010 Outlook

Continue the adjustment of business model, improve capital efficiency, improve input-output ratio of various businesses, maximize operational efficiency, and create more value and returns for shareholders

Reduce capital consumption	 Strengthen economic capital management, improve risk measurement, rationalize allocation of capital and strengthen capital assessment Maintain slower growth in risk weighted assets compared to total assets
Uplift loan pricing	 Improve loan pricing policy, and improve special loan pricing assessment system Improve technical tools for risk pricing Strengthen product innovation Strive to improve pricing powers for corporate lending and retail lending
Control financial costs	 Reduce costs & expenses, and carry out resource integration, process improvement and staff performance improvement While controling financial cost, ensure the necessary strategic inputs
Increase high net- worth customers	 Promote strategic planning, resource integration, rational resource allocation and organization coordination for the business Increase the proportion of retail and business customers with high comprehensive contribution
Strength risk control	Maintain excellent asset quality and reasonable provisioning levels

Q & A



