



Forward-Looking Statement Disclaimer

This presentation and subsequent discussions may contain forward-looking statements that involve risks and uncertainties. These statements are generally indicated by the use of forward-looking terminology such as believe, expect, anticipate, estimate, plan, project, target, may, will or may be expressed to be results of actions that may or are expected to occur in the future. You should not place undue reliance on these forward-looking statements, which reflect our belief only as of the date of this presentation. These forward-looking statements are based on our own information and on information from other sources we believe to be reliable. They relate to future events or our future financial, business or other performance and are subject to a number of uncertainties that may cause our actual results to differ materially.





Agenda

1 Highlights

2 Business developments

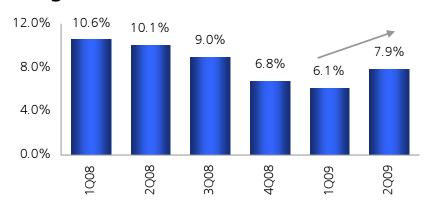
Financial performance

Outlook



Review of 1H09 macroeconomic environment

GDP growth is on the rebound



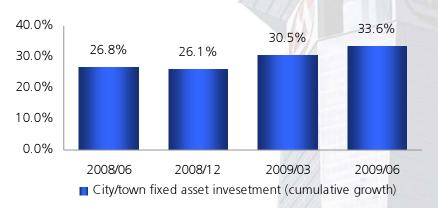
Source: National Bureau of Statistics

CPI



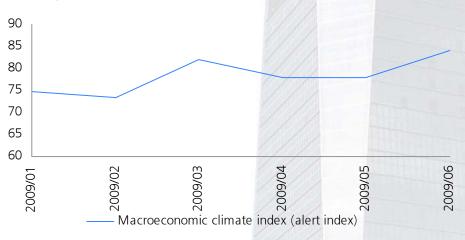
Source: National Bureau of Statistics

Accelerated investment in fixed assets



Source: National Bureau of Statistics

Rising macroeconomic climate index

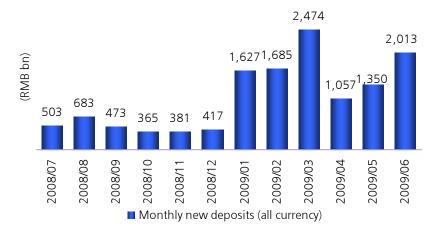


Source: National Bureau of Statistics



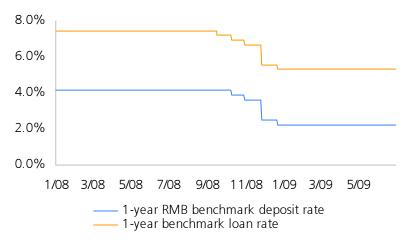
Review of 1H09 financial environment

Rapid growth of deposit base



Source: PBOC

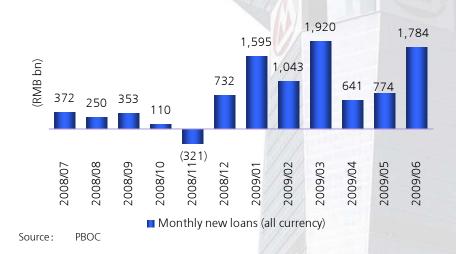
PBOC benchmark rates



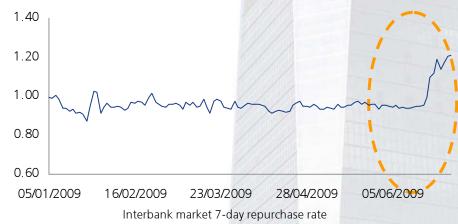
Source: PBOC

招商銀行 CHINA MERCHANTS BANK

Rapid growth of loan extension



Market interest rates have rebounded



Source: China Money

Summary balance sheet

(RMB mn)	Group				Bank				
Select balance sheet items	1H09	2008	Growth	1H09	2008	Growth			
Gross loans	1,152,167	874,362	31.8%	1,106,181	833,548	32.7%			
Investment securities	345,851	309,819	11.6%	325,076	299,937	8.4%			
Total assets	1,972,768	1,571,797	25.5%	1,888,958	1,499,442	26.0%			
Customers deposits	1,540,682	1,250,648	23.2%	1,460,690	1,178,240	24.0%			
Shareholders' equity	84,185	79,515	5.9%	92,289	87,507	5.5%			

(RMB mn)		Group			Bank				
Select balance sheet items	1H09	1Q09	1Qvs08 growth	2Qvs1Q growth	1H09	1Q09	1Qvs08 growth	2Qvs1Q growth	
Gross loans	1,152,167	995,940	13.9%	15.7%	1,106,181	952,716	14.3%	16.1%	
Investment securities	345,851	328,684	6.1%	5.2%	325,076	315,203	5.1%	3.1%	
Total assets	1,972,768	1,723,197	9.6%	14.5%	1,888,958	1,723,197	14.9%	9.6%	
Customers deposits	1,540,682	1,446,683	15.7%	6.5%	1,460,690	1,371,666	16.4%	6.5%	
Shareholders' equity	84,185	82,171	3.3%	2.5%	92,289	90,506	3.4%	2.0%	

Notes:

¹ Unless otherwise noted, all figures are based on PRC GAAP. 1H09 figures are from unaudited accounts, 1Q09 figures are from reviewed accounts, and 2008 figures are from audited accounts



Summary income statement

(RMBmn)

(MVIDIIII)		Group	Bank	ank		
Select I/S items	1H09	1H08	Growth	1H09	1H08	Growth
Net interest income	18,623	24,125	(22.8%)	18,025	24,102	(25.2%)
Non-interest income (adjusted ¹)	6,198	4,695	32.0%	5,542	4,648	19.2%
Operating income (adjusted ¹)	24,821	28,820	(13.9%)	23,567	28,750	(18.0%)
Pre-provisiong operating profit	12,781	18,514	(31.0%)	12,370	18,477	(33.1%)
Profit before tax	10,178	17,122 🚽	(40.6%)	9,821	17,087	(42.5%)
Net profit attributable to shareholders	8,262	13,245	(37.6%)	7,964	13,210	(39.7%)
		Group			Bank	
Select I/S items	2Q09	1Q09	Growth	2Q09	1Q09	Growth
Net interest income	9,142	9,481	(3.6%)	8,824	9,201	(4.1%)
Non-interest income (adjusted ¹)	3,697	2,501	47.8%	3,344	2,198	52.1%
Operating income (adjusted ¹)	12,839	11,982	7.2%	12,168	11,399	6.7%
Pre-provisiong operating profit	6,566	6,215	5.6%	6,361	6,009	5.9%
Profit before tax	4,753	5,425	(12.4%)	4,574	5,247	(12.8%)
Net profit attributable to shareholders	4,054	4,208	(3.7%)	3,897	4,067	(4.2%)

Notes:

- 1 Adjusted to include net non-operating income
- Unless otherwise noted, all figures are based on PRC GAAP. 1H09 figures are from unaudited accounts, 1Q09 figures are from reviewed accounts, and 2008 figures are from audited accounts



Financial highlights

		Group		Bank			
Key ratios	1H09 ²	2008	Change (pertange point)	1H09 ²	2008	Change (pertange point)	
Return on average equity	20.2%	28.5%	(8.30)	17.7%	26.3%	(8.57)	
Return on average asset	0.93%	1.46%	(0.53)	0.94%	1.45%	(0.51)	
NIM	2.24%	3.42%	(1.18)	2.28%	3.44%	(1.16)	
Net fee income ratio	16.3%	13.9%	2.37	16.4%	13.8%	2.65	
Non-interest income as % of operating income (adjusted ¹)	25.0%	15.8%	9.21	23.5%	16.0%	7.51	
Cost income ratio (excl. business tax)	42.6%	36.5%	6.09	41.4%	35.8%	5.60	
Credit cost	0.52%	0.48%	0.04	0.54%	0.49%	0.05	
Non-performing loans ratio	0.86%	1.11%	(0.25)	0.87%	1.14%	(0.27)	
Special-mention loans ratio	1.12%	1.64%	(0.52)	1.12%	1.65%	(0.53)	
Coverage ratio	241.4%	223.3%	18.10	246.3%	225.7%	20.57	
Loans-to-deposits ratio	74.8%	69.9%	4.87	75.7%	70.7%	4.98	
Core capital adequacy ratio	6.50%	6.56%	(0.06)	7.12%	7.15%	(0.03)	
Capital adequacy ratio	10.63%	11.34%	(0.71)	10.01%	10.49%	(0.48)	
Effective tax rate	18.8%	21.7%	(2.90)	18.9%	22.5%	(3.56)	

Notes:

- 1 Adjusted to include net non-operating income
- 2 Income statement ratios are annualized
- Unless otherwise noted, all figures are based on PRC GAAP. 1H09 figures are from unaudited accounts, 1Q09 figures are from reviewed accounts, and 2008 figures are from audited accounts





Agenda

1 Highlights

Business developments

Financial performance

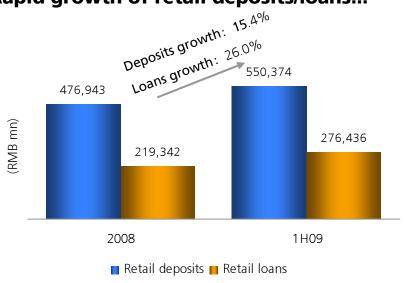
Outlook



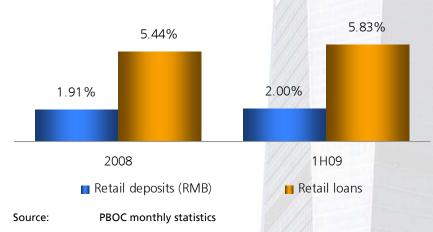
Strong retail banking franchise

Third-time winner of The Asian Banker's "Best Retail Bank in China"

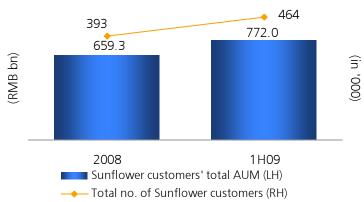
Rapid growth of retail deposits/loans...



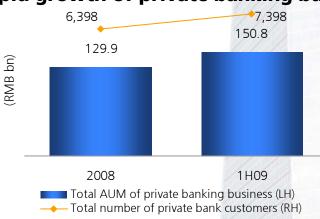
...with growing market share



Increased recognition of Sunflower brand



Rapid growth of private banking business



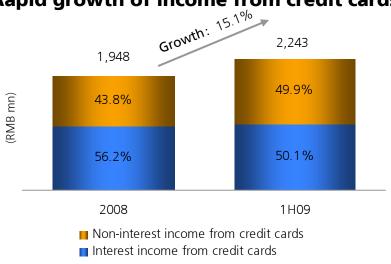


All figures in this section are Bank Level numbers based on PRC GAAP unless otherwise noted

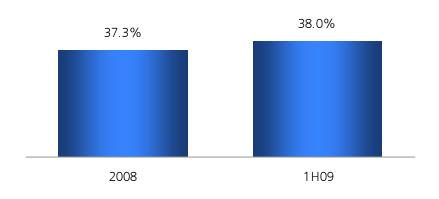
Selective development in credit cards business

From rapid expansion focusing on customers acquisition to selective development

Rapid growth of income from credit cards

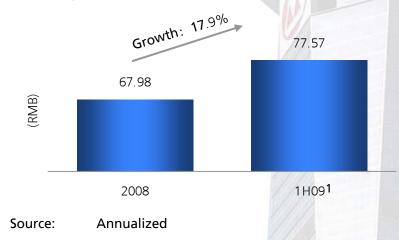


Credit card revolving balance

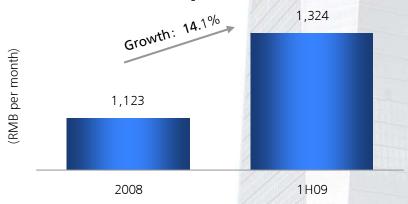


■ % of interest-earning balances

Average interest income per card



Transaction volume per card in circulation





Steady growth in wholesale banking business

Corporate banking loans/discounted bills

Loans growth: 19.9%
Discounted bills growth: 117.1%

518,440

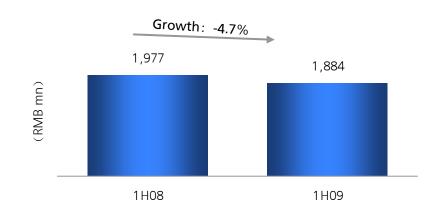
95,766

2008

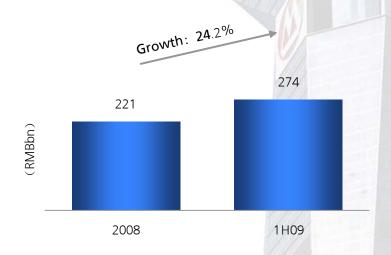
1H09

Corporate banking loans
Discounted bills

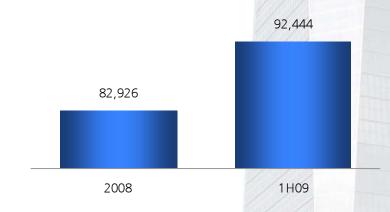
Corporate banking non-interest income



SME loans



No. of cash management customers



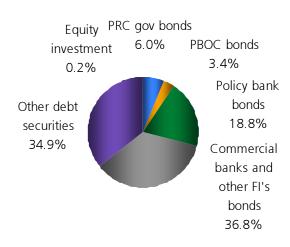


Steady development of treasury business

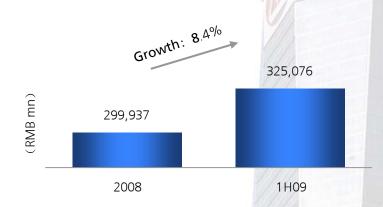
Operation strategy

- Increased scale of investments, improved composition and maturity structure of debt securities
 - Increased investments in Chinese government bond securities and policy bank bond securities
 - Increased investments in bonds issued by domestic commercial banks
 - Increased investments in bonds of non-financial institutions
 - Increased investments in high-yield floating rates bonds
 - Market-based short-term investments for profit realization

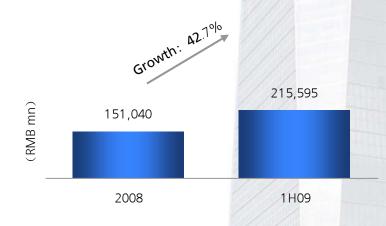
Composition of available-for-sale securities



Growing investments balance



Placements at other banks and FI's



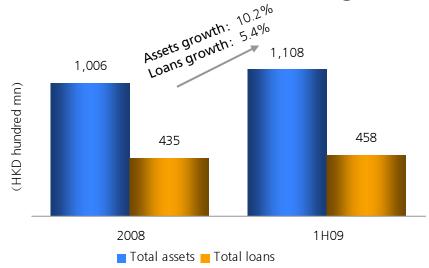


Wing Lung Bank's profitable performance

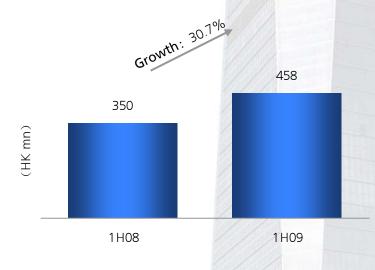
Progress update on integration of Wing Lung Bank

- ♦ In 1H09, Wing Lung Bank was successfully approved by the HKMA for qualifications in "Account Opening Witnessed by CMB Manager" and "Sub-receiving Bank for IPOs"
- Successfully offered popular new cross-border products, including "Financing Passage for SMEs in Hong Kong and the Mainland" and "China-Hong Kong Express Link"; currently in the process of preparing Sunflower wealth management business
- Conducted internal structural adjustments, including improvement on risk management and capabilities
- Replacement of the external logos of Wing Lung Bank's 37 branches
- ♦ Step-by-step restructuring of IT system to improve infrastructure support

Total assets/total loans continue to grow



Net profit







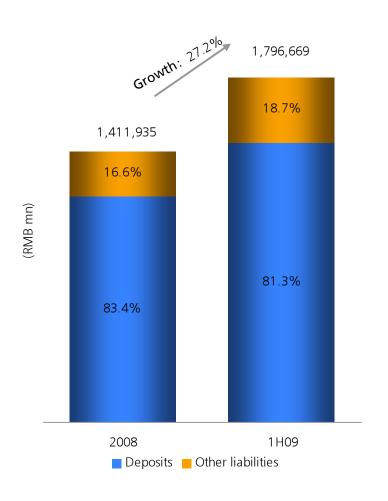
Agenda

- 1 Highlights
- 2 Business developments
- Financial performance
- 4 Outlook

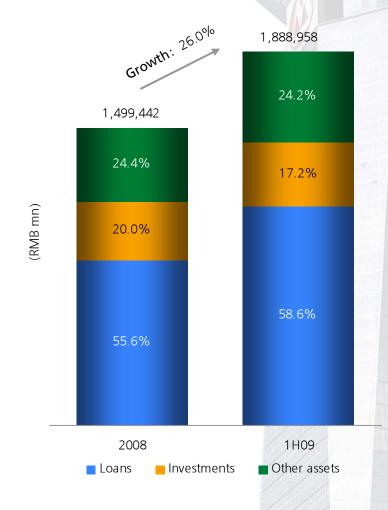


Rapid expansion of balance sheet scale

Strong liabilities growth...



...Supporting the assets expansion



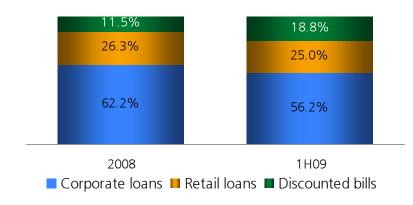
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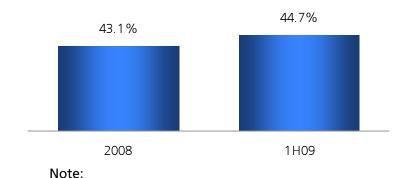


Improving loans composition

Composition of loans

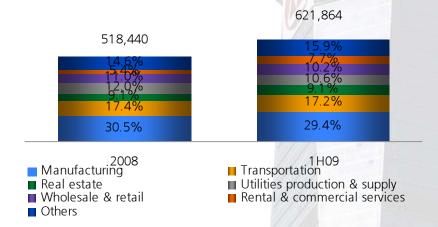


SME loans as % of corporate loans¹

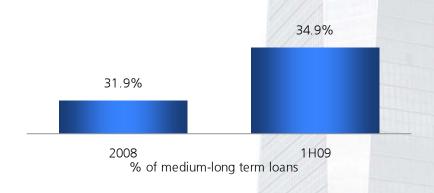


1 Bank level figures, as % of domestic loans extended

Industry distribution of corporate loans



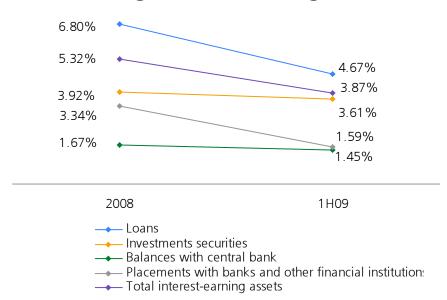
Maturity structure of corporate loans¹



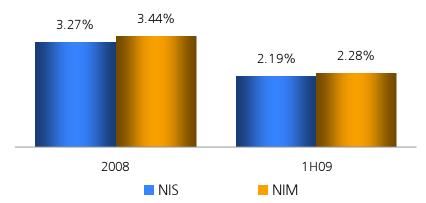


Reduced net interest income due to margin compression

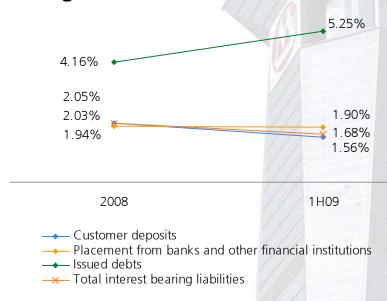
Yield on average interest-earning assets



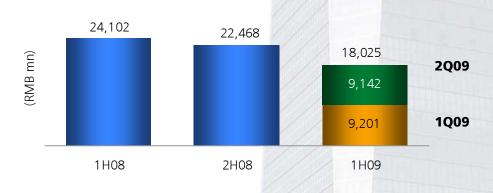
Net interest spread vs. net interest margin



Average fund costs



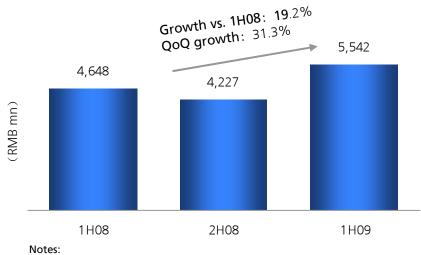
Net interest income





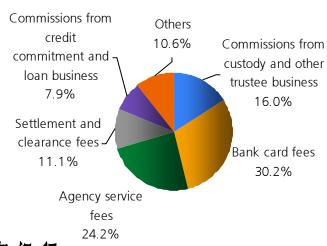
Steady growth of fee & commission income

Non-interest income(adjusted¹)

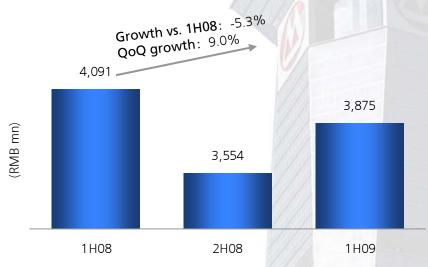


1 Adjusted to include net non-operating income

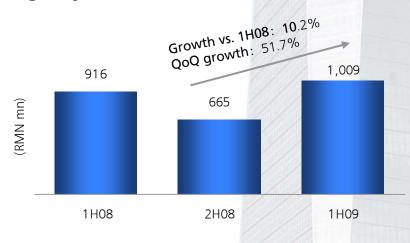
Composition of fee & commission income



Fee & commission income



Agency services fee income

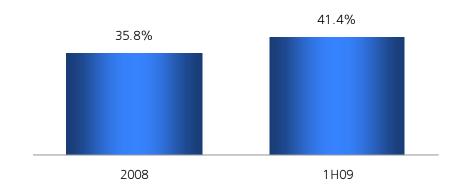




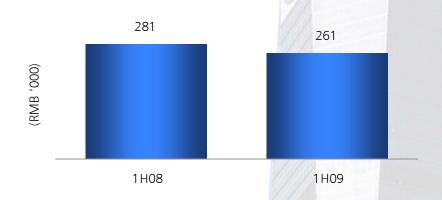
Higher operating expenses due to business expansion

Expenses increased due to the strategic expansion and upgrade of branch network

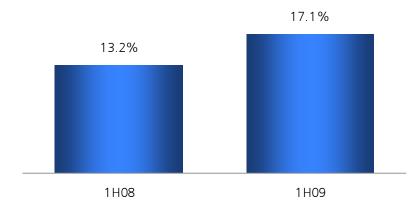
Cost-to-income ratio (excl. business tax)



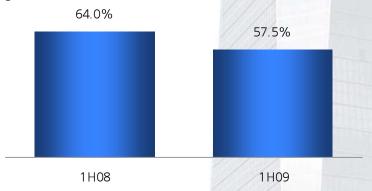
General operating and administrative expense per employee



Fixed costs as % of operating expenses¹



Personnel expenses as % of operating expenses



Note:

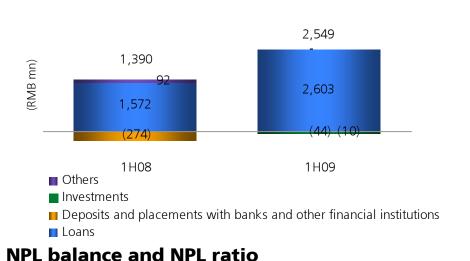
Fixed costs includes depreciation on fixed assets and rental expenses



Improving asset quality

Slightly higher credit costs; NPL ratio continues to fall while coverage ratio increases

Composition of provision for impairment losses Credit costs

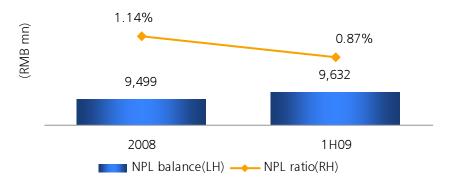


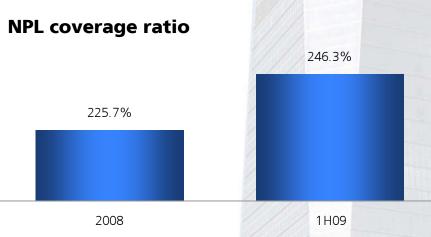
Annualized

Note:

0.49%

2008





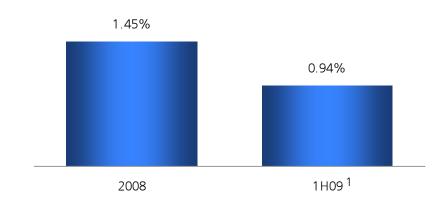
0.54%

1H09 1

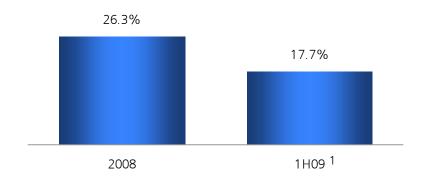


Profitability

ROAA



ROAE

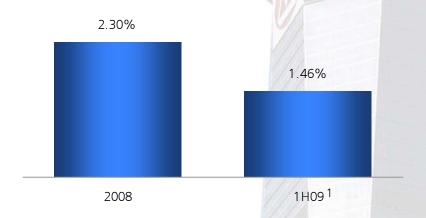


Note:

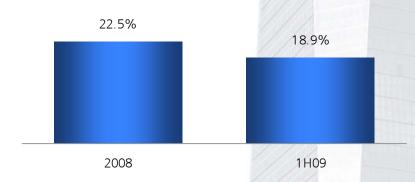
Annualized

招商銀行

ROAA (pre-provision operating profits)

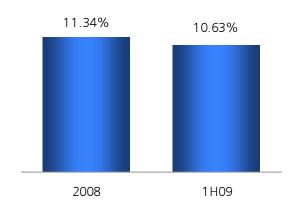


Effective tax rate

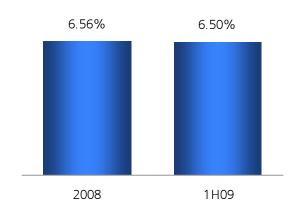


Capital adequacy ratios

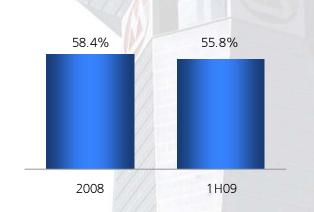
Group capital adequacy ratio



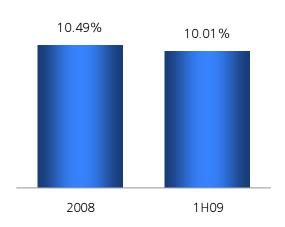
Group core capital adequacy ratio



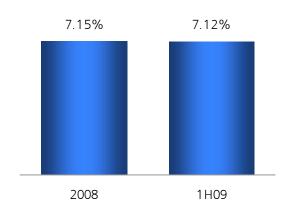
Group RWA as % of total assets



Bank capital adequacy ratio



Bank core capital adequacy ratio



Bank RWA as % of total assets







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Outlook

2H09

Operating environment

Challenge

- Recovery of the domestic economy is not yet secured
- Concentrated nature of loans leads to difficult risk management
- ♦ Increasing difficulty in raising liabilities
- Heightened pressure from policy directions, regulatory control, and industry competition

Opportunity

- ◆ In-depth implementation of policies to boost domestic demand
- Interest rates expected to rise, NIM likely to rebound
- Development of new priority areas in China
- Recovery seen in businesses' operations and production
- Growing demand for wealth management



Strategic response

- Assure balanced and healthy growth of assets and business operations
- Expand low-cost liabilities funding, ensure a steady and effective liabilities structure
- Strengthen product innovation and increase channels for intermediary businesses
- Strengthen overall risk management
- Accelerate comprehensive process management
- ◆ Effectively implement integration with Wing Lung Bank
- ◆ Develop New York branch businesses and promote international expansion



A+H share rights offering

More stringent regulatory standards

Higher expectations of capital adequacy from investors

Business operations and development needs

Risk prevention need

A+H share rights offering

- ◆ Rights offering to shareholders of A+H shares at same share price, at a ratio of no more than 2.5 shares per every 10 shares
- ◆ Amount of capital to be raised: RMB 18bn RMB 22bn
- ◆ Purpose of capital-raising: to replenish capital base
- ♦ Assuming RMB 22bn raised, proforma 1H09 group core capital adequacy ratio would reach 8.5%, while proforma group capital adequacy ratio would reach 12.6%









